



Finance and Risk Committee of the Barbican Centre Board

Date: MONDAY, 11 SEPTEMBER 2023

Time: 1.45 pm

Venue: CO-LAB SPACE, BARBICAN CENTRE

Members:

Tijs Broeke (Chair)	Robert Glick
Tom Sleigh (Deputy Chair)	Tobi Ruth Adebekun (External Member)
Deputy Randall Anderson	Alpa Raja
Alderman Sir William Russell	Mark Page (External Member)

Enquiries: Kate Doidge
kate.doidge@cityoflondon.gov.uk

Accessing the virtual public meeting

Members of the public can observe all virtual public meetings of the City of London Corporation by following the below link:

<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

Ian Thomas CBE
Town Clerk and Chief Executive

AGENDA

Part 1 - Public Agenda

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **MINUTES**

To approve the public minutes and non-public summary of the last meeting held on 27 June 2023.

For Decision
(Pages 5 - 8)

4. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

5. **ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

6. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12(A), of the Local Government Act.

For Decision

Part 2 - Non-Public Agenda

7. **NON-PUBLIC MINUTES**

To approve the non-public minutes of the last meeting held on 27 June 2023.

For Decision
(Pages 9 - 10)

8. **BARBICAN IMMERSIVE FUTURE PLANS**

Joint report of the Chamberlain and CEO, Barbican Centre.

For Decision
(Pages 11 - 72)

9. **BARBICAN EXHIBITION HALLS ENABLING WORKS**
Report of the City Surveyor.

For Decision
(Pages 73 - 86)
10. **BARBICAN CWP AND CAPITAL PROJECTS - UPDATE REPORT**
Report of the CEO, Barbican Centre.

For Discussion
(Pages 87 - 104)
11. **BARBICAN BUSINESS REVIEW: JULY 2023 (PERIOD 4)**
Joint report of the Chamberlain and CEO, Barbican Centre.

For Information
(Pages 105 - 116)
12. **COMMERCIAL FINANCIAL DEEP DIVE**
Joint report of the Chamberlain and CEO, Barbican Centre.

For Information
(Pages 117 - 124)
13. **CINEMA FINANCES DEEP DIVE**
Joint report of the Chamberlain and CEO, Barbican Centre.

For Information
(Pages 125 - 132)
14. **ARTS PROGRAMMING & BUSINESS EVENTS RISK REGISTER**
Report of the CEO, Barbican Centre.

For Information
(Pages 133 - 150)
15. **RISK UPDATE**
Report of the CEO, Barbican Centre.

For Information
(Pages 151 - 176)
16. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

17. **ANY OTHER BUSINESS THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**